

Q3 2005/2006 - Overview

Continued growth course

- Order intake increased to €12.4 billion, up 18% from a year earlier
- Sales rose by 8% to €12.1 billion
- EBT jumped to €806 million from €577 million in the prior-year quarter
- EPS reached €0.87, compared with €0.66 in the 3rd quarter of the prior year
- Net financial receivables of €496 million (Jun 30, 2006) improved by
 €2.32billion (Jun 30, 2005) and €673 million (Sep 30, 2005) respectively



Highlights

- Once again a record quarter:
 - EBT of €830 million excluding restructuring charge for Automotive
 - Main profit contribution by Steel segment, improving year-on-year
 - Earnings situation significantly enhanced at Stainless
 - Technologies once again with major leap in profits (+170%)
 - Elevator: Stable, stable, stable
 - With highest-ever quarterly sales and EBT Services convincing top and bottom line
- Exceeding mid-term target of €2 billion already in this fiscal year –
 EBT of €2.5 billion targeted for fiscal 2005/2006 excluding major nonrecurring items
- Net financial credit of €0.5 billion –
 strengthening balance sheet and supporting future growth strategy
- Announced share buyback almost completed:
 17.6 million shares or 3.4% of capital stock bought back by August 4, 2006



ThyssenKrupp Stock and Share Buyback (I)

Key facts (as of August 11, 2006)

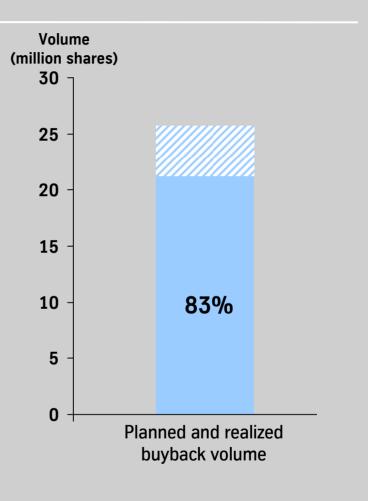
	Share Buyback			
	Volume (million shares)	Share of capital stock		
Total buyback	25.724	5.0000%		
Realized to date	21.280	4.1361%		

⇒ About 83% of the planned buyback volume has already been realized:

• Ave. price (VWAP*) €27.1826

Ave. price of shares repurchased €27.1600

Buyback costs €578.0 m

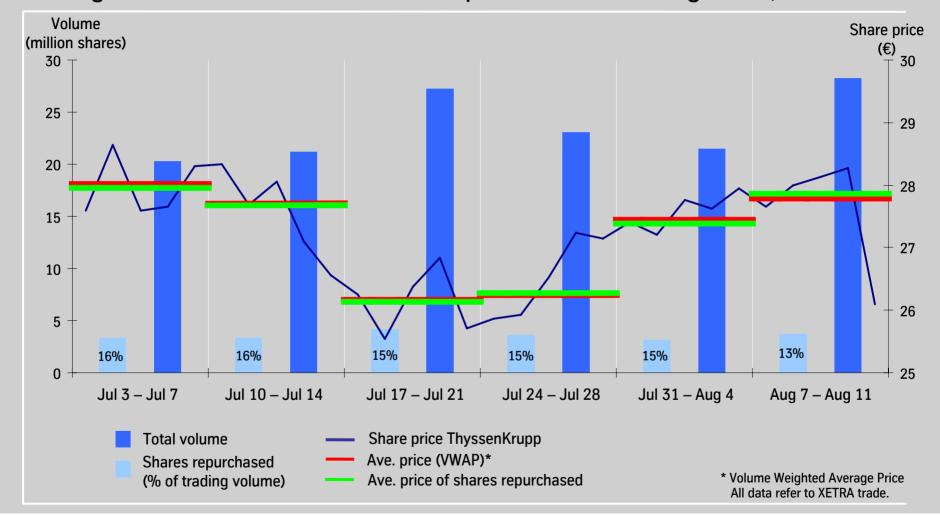




^{*} Volume Weighted Average Price All data refer to XETRA Trade.

ThyssenKrupp Stock and Share Buyback (II)

Trading volume and volume of shares repurchased (as of August 11, 2006)







23 Portfolio Optimizations in 2005/2006

Steel		Elevator	
Special Profile operations (DE)*	Disposal	Sun Rhine Enterprises (TW)	Acquisition
		General Elevator Maintenance (CA)	Acquisition
Automotive		Atlantic Elevator (US)	Acquisition
TK Stahl Company (US)	Disposal	KR Liften (NL)	Acquisition
• •	Disposal	SIAR (IT)	Acquisition
Aluminiumfeinguss Soest (DE)		TEAM/TRABOSA (ES)	Acquisition
Budd Plastics division (US, MX)	Disposal	Services	
		Jupiter Stomana (BG)**	Acquicition
Technologies			Acquisition
Maerz Ofenbau (CH)	Acquisition	Coferal (DE)	Acquisition
Atlas Elektronik (DE)***	Acquisition	RIP (BR)****	Acquisition
BVI Steam Turbine division (DE)	Disposal	Krupp Druckereibetriebe (DE)	Disposal
Noske-Kaeser group (DE)	Disposal	Standardkessel (DE)	Acquisition
Hooke Racoci group (52)	Біорозаі	Hearn group (CA)	Acquisition
		Metalfast (GB)	Acquisition
		VPK Metal (CA)	Acquisition
		Hommel group (DE)	Disposal



* 75.1% / ** 80% / *** 60% / **** 51%



Outlook

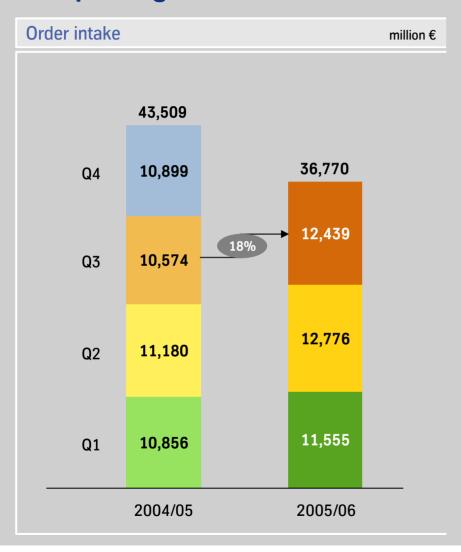
 We expect the generally positive business performance to continue in the further course of the year. For fiscal year 2005/2006 we currently plan sales of €46 billion.

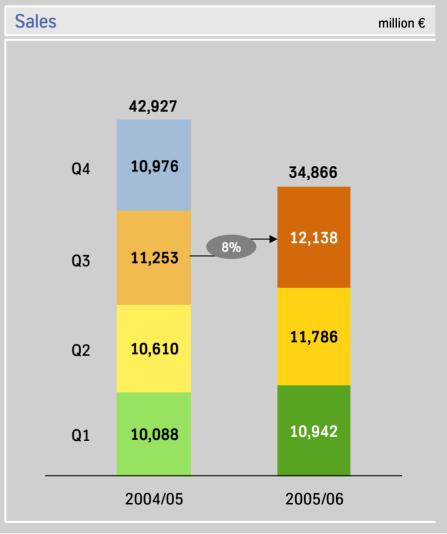
 Based on the very good performance in the first nine months of fiscal 2005/2006, for the full year we now aim to achieve earnings before taxes – excluding major nonrecurring effects – of around €2.5 billion.

As published in the Interim Report on the 3rd Quarter 2005_2006, August 11, 2006



Group in Figures (I)

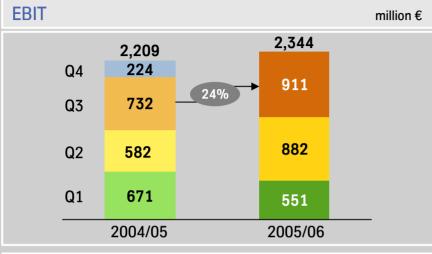


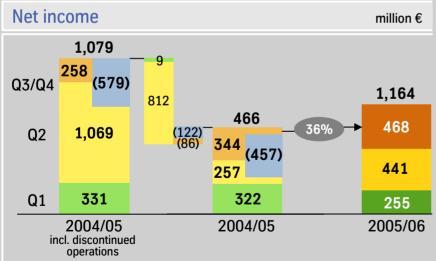


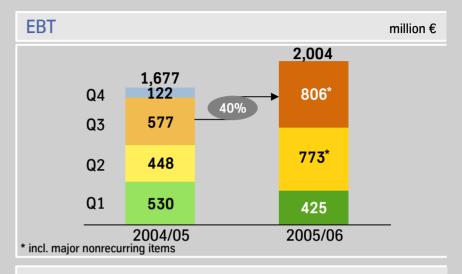


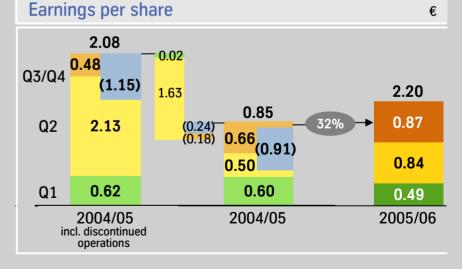


Group in Figures (II)





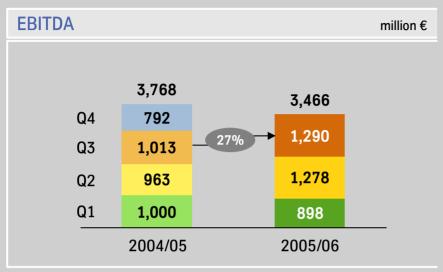


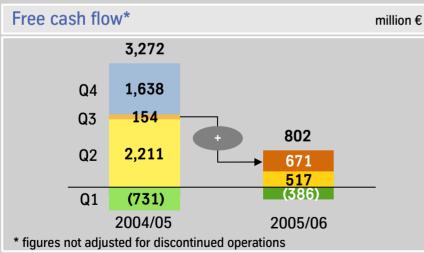


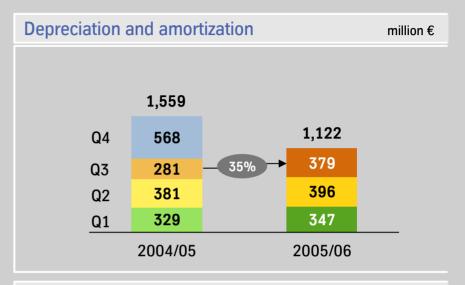


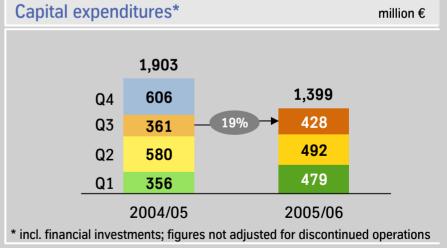


Group in Figures (III)





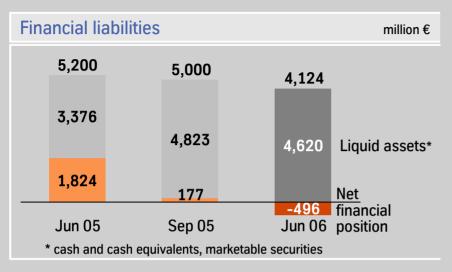


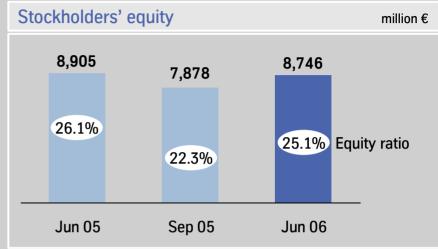


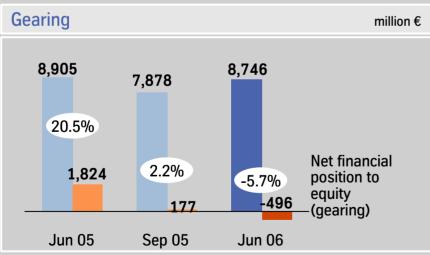


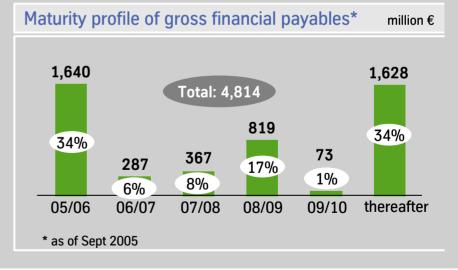


Group in Figures (IV)













ThyssenKrupp Group 2004/2005

ThyssenKrupp AG

Group sales €42.9 billion • EBT €1,677 million • TKVA* €955 • Employees 185,932

Steel	Stainless	Automotive	Technologies	Elevator	Services	
Sales €9.6 bn EBT €1,094 m TKVA €593 m Empl. 31,634 • Steelmaking	Sales €5.6 bn EBT €286 m TKVA €68 m Empl. 12,201 • Nirosta	Sales €7.9 bn EBT €118 m TKVA €(47) m Empl. 43,537 • Chassis	Sales €5.8 bn EBT €40 m TKVA €(204) m** Empl. 28,042	EBT €355 m TKVA €238 m	Sales €12.7 bn EBT €261 m TKVA €50 m Empl. 35,067	
IndustryAutoProcessing	 Nirosta Acciai Speciali Terni Mexinox Shanghai Krupp Stainless Stainless Int. 	Body Powertrain	Technology • Marine Systems • Mechanical Engineering • Transrapid	 business units Accessibility Escalators/ Passenger Boarding Bridges 	 Materials Services Europe Materials Services North America Industrial Services Special Products 	
Steel	• VDM	Capital Go	Capital Goods			

Inter-segment sales unconsolidated; employees as at Sept 30, 2005





^{*} ThyssenKrupp Value Added

^{**} impacted by disposal loss of MetalCutting

Segment Overview - Steel (I)

Steel

		3rd	quart	er				
		2004/2005	20	05/2006	Cha	ange	Chai	nge in %
Order intake	€m	2,262		2,806	į	544		24.0
Sales	€m	2,508		2,813		305		12.2
EBITDA	€m	514		540		26		5.1
EBIT	€m	388		395		7		1.8
EBT	€m	367		382		15		4.1
Free cash flow	€m	189		420		231		+
Employees	(Jun 30)	31,262		30,228	-1,0	034		-3.3

- Robust business environment despite higher import licenses
- Stronger shipments coupled with continuously high average revenues per ton caused higher order intake and sales respectively
- Price increases effective from July fully passed on to customers
- Net revenues plus higher shipments more than compensated for raw material price increases such as zinc, in particular at Processing business unit
- Disruptions at Hüttenwerke Krupp Mannesmann (HKM) were not completely offset by own production, having a negative effect, especially on the medium-wide strip operations on both sales and EBT





Segment Overview – Steel (II)

Stainless

		3rd	quarter		
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	1,497	1,921	424	28.3
Sales	€m	1,566	1,650	84	5.4
EBITDA	€m	124	215	91	73.4
EBIT	€m	89	143	54	60.7
EBT	€m	72	126	54	75.0
Free cash flow	€m	(68)	139	207	
Employees	(Jun 30)	12,236	12,138	-98	-0.8

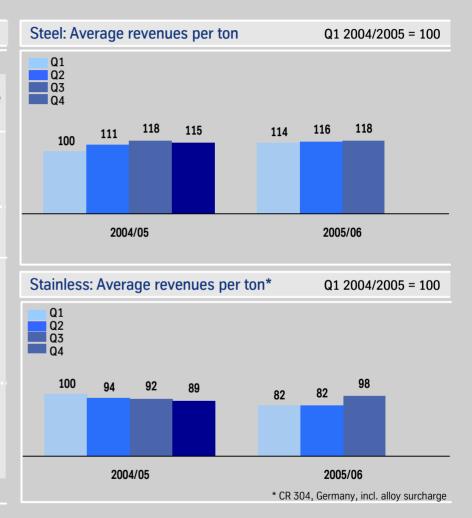
- Considerably improved business situation at Stainless with strong demand (both end consumers and service centres) along with significantly higher base prices; strongest recovery in Europe (Nirosta and AST) with coldrolled shipments up 15%; good visibility for calendar H2 2006 with first orders booked already for Q2 2006/07
- Earnings up at all business units on the back of significantly improved base price levels but with extreme raw material cost increases running counter (especially for nickel); nickel alloys with sustainable strong contribution to segment earnings
- Only minor production shortfalls despite fire damage in Krefeld due to systematic redistribution of volumes within the ThyssenKrupp Stainless group



Segment Overview Steel: Output, Shipments and Revenues per Ton

Crude steel output and shipments

	3rd q	uarter		Change		
in 1,000 tons	2004/2005	2005/2006	Change	in %		
Counds steel southeast	4.016	4 222	C	0.1		
Crude steel output	4,216	4,222	6	0.1		
• Steel	3,499	3,502	3	0.1		
• Stainless*	717	720	3	0.4		
Shipments						
Steel total	3,242	3,625	383	11.8		
Steel CR	2,291	2,601	310	13.5		
Steel HR	951	1,024	73	7.7		
• Stainless total**	644	666	22	3.4		
Stainless CR	411	472	61	14.8		
• Stainless HR***	166	142	-24	-14.5		
* incl. carbon, forging, Ni-base ** consolidated *** HR white, HR black, slabs						







Segment Overview – Capital Goods (I)

Automotive

		3rd	quarter	_	
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	2,106	2,084	-22	-1.0
Sales	€m	2,057	2,087	30	1.5
EBITDA	€m	155	140	-15	-9.7
EBIT	€m	77	67	-10	-13.0
EBT	€m	43	33	-10	-23.3
Free cash flow	€m	15	120	105	+
Employees	(Jun 30)	43,302	41,120	-2,182	-5.0

- Increase in sales at Chassis and Powertrain business units due to growth in systems business (e.g. axle assembly) and higher volumes for camshafts; Body business unit still impacted by lower volumes at stamping plants
- Restructuring charge of €24 million related to closure of Detroit plant and with negative impact on EBT;
 excluding nonrecurring items in the comparable quarters improvement on operational level
- Status quo of restructuring process in North America: 1. asset impairments for Detroit plant (€28 m, Q3 04/05) and Kitchener plant (€49 m, Q2 05/06); 2. closure of Detroit plant agreed and initiated, shift of production to Shelbyville plant; 3. minor disposals proceeded: TK Stahl Company (alu castings), TK Budd Plastics division



Segment Overview – Capital Goods (II)

Technologies

	3rd quarter					
		2004/2005	2	2005/2006	Change	Change in %
Order intake	€m	1,045		1,323	278	26.6
Sales	€m	1,542		1,458	-84	-5.4
EBITDA	€m	82		120	38	46.3
EBIT	€m	41		88	47	+
EBT	€m	33		90	57	+
Free cash flow	€m	(115)		(25)	90	
Employees	(Jun 30)	28,056	ш	27,440	-616	-2.2

- Clear rise in order intake mainly attributable to Marine Systems; continued favourable market environment for large and special plant construction; sales lower due to disposals and strong prior-year level, but higher on a 9 months basis
- EBT almost tripled with major profit increase at Plant Technology and Mechanical Engineering contributing more than 50% of segment EBT
- Further step towards optimizing the portfolio with sale of Noske-Kaeser group (air-conditioning and ventilation equipment); acquisition of Atlas Elektronik closed



Segment Overview – Capital Goods (III)

Elevator

		3rd quarter				
		2004/2005	2005/2006	Change	Change in %	
Order intake	€m	1,031	1,173	142	13.8	
Sales	€m	942	1,070	128	13.6	
EBITDA	€m	98	124	26	26.5	
EBIT	€m	86	109	23	26.7	
EBT	€m	79	98	19	24.1	
Free cash flow	€m	19	(6)	-25		
Employees	(Jun 30)	33,699	35,579	1,880	5.6	

- Encouraging order intake and sales growth especially on the back of strong new installation business in the US; Escalators/Passenger Boarding Bridges with clear improvement profiting moreover from significant growth in air traffic
- Profit wise strongest quarter in this fiscal year; overall productivity enhancement measures and expansion
 of service activities counterbalancing price competition; Americas business unit with major earnings
 improvement as well as contribution to segment EBT
- Difficult situation on South Korean market especially for new installations impacted sales and earnings likewise; refit measures for South Korean activities have been implemented



Segment Overview – Services

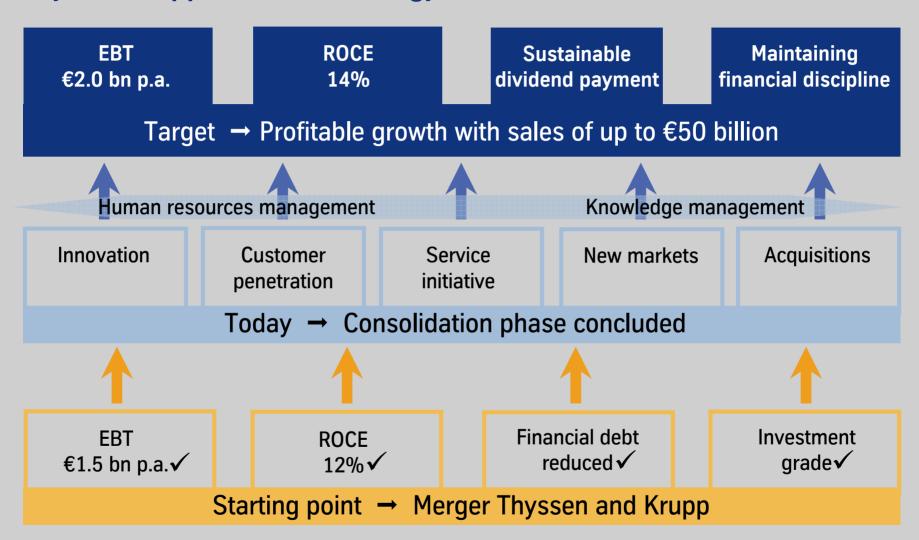
Services

		3rd	quarter	_	
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	3,154	3,841	687	21.8
Sales	€m	3,327	3,821	494	14.8
EBITDA	€m	152	221	69	45.4
EBIT	€m	122	188	66	54.1
EBT	€m	102	168	66	64.7
Free cash flow	€m	174	199	25	14.4
Employees	(Jun 30)	33,275	38,830	5,555	16.7

- Strong rise in orders at all business units displaying continuing strong market environment, especially in the US; highest-ever quarterly sales driven by external factors (strong demand, higher prices in particular for rolled and specialty steel, nonferrous metals and industrial services) as well as internal programs and initiatives
- Clear rise in profit reflecting positive business development; main earnings contribution by Materials Services
 Europe but Materials Services North America catching up by quadrupling its income
- Global business expansion led to apparent increase in workforce; all companies acquired and activities established performing well



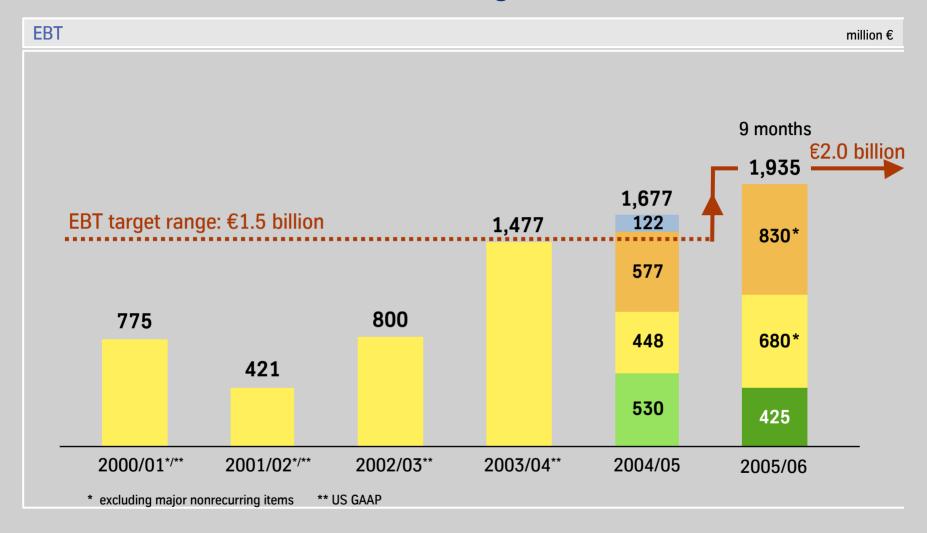
ThyssenKrupp – Growth Strategy







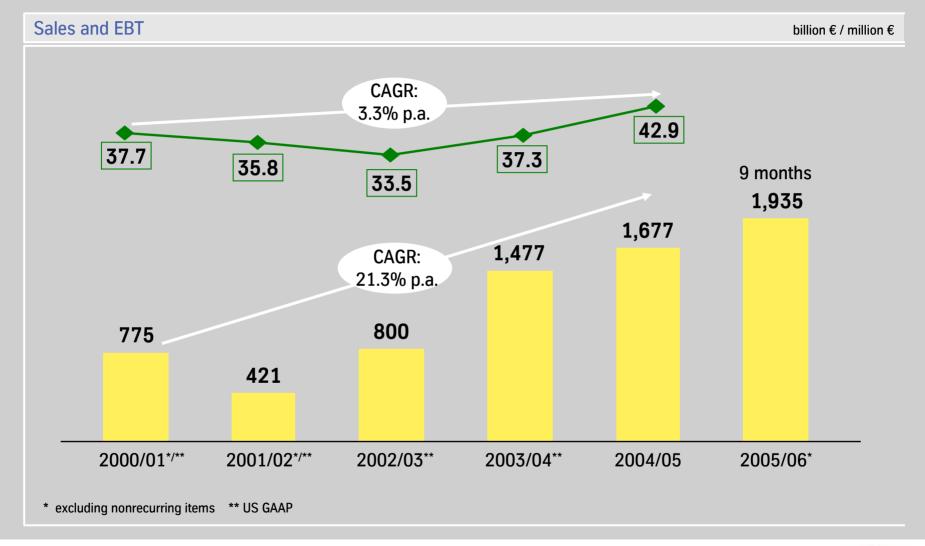
EBT – Track Record and Mid-term Target







Efficiency Enhancement – Track Record



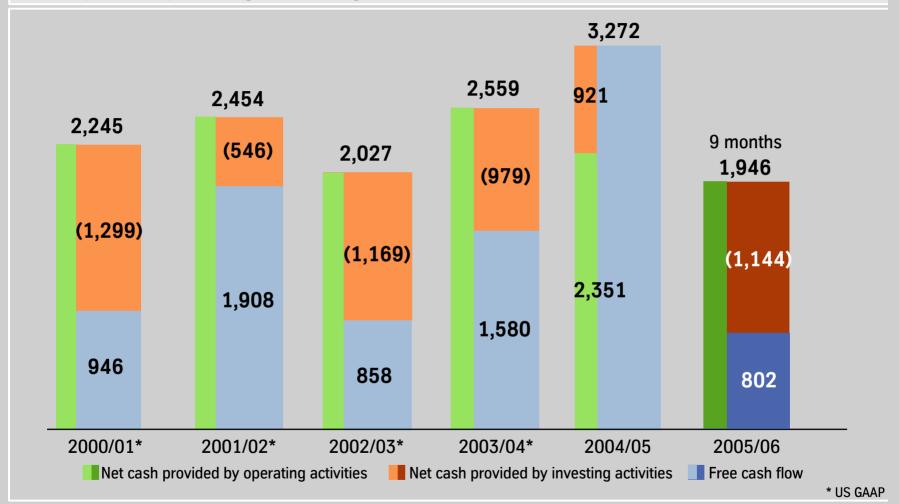




Cash Flow – Track Record

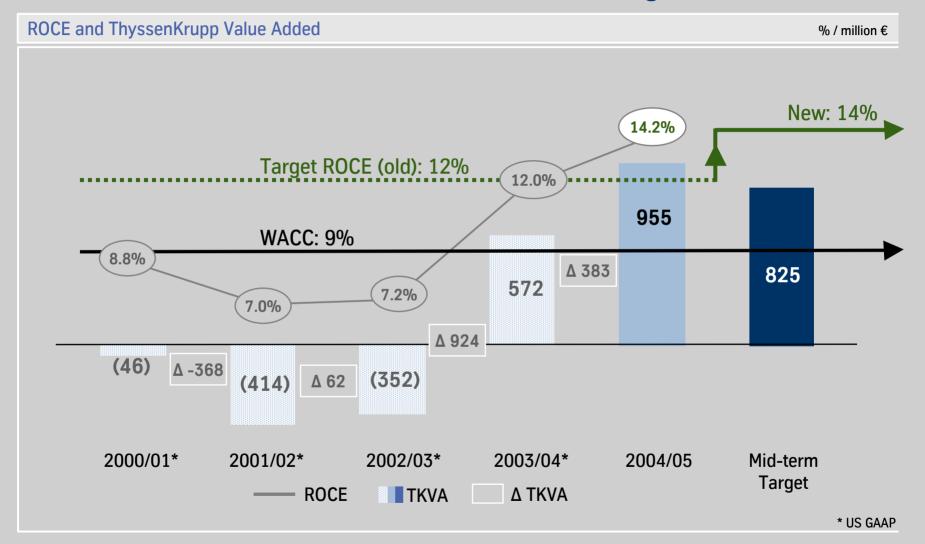
Net cash provided by operating and investing activities, free cash flow

million €





Value Indicators – Track Record and Mid-term Target







Value Indicators by Segment – Mid-term Targets

	Capital Employed in million €	WACC in %		ROCE in %		TKVA in million €		EBT in million €	
	Ø 2004/05		2004/05	Target	2004/05	Target	2004/05	Target	
Group	18,391	9.0	14.2	14.0	955	825	1,677	2,000**	
thereof									
Steel	5,965	9.5	19.4	16.5	593	410	1,094	950	
Stainless	2,996	9.5	11.8	13.5	68	110	286	320	
Automotive	2,982	9.5	7.9	16.5	(47)	200	118	340	
Technologies	435	9.5	(15.3)*	30.0	(204)*	270	40	320	
Elevator	1,613	8.5	23.3	27.0	238	330	355	450	
Services	3,089	9.0	10.6	14.0	50	160	261	375	

All figures incl. discontinued operations except EBT.



Overview of Segment Strategies

Steel

- Clear strategy to enter NAFTA market with focus on high value-added products
- Secure growth opportunities by utilizing low-cost slabs from Brazil
- Expand strong European market position

Stainless

- Further concentration on high-quality stainless steel products and nickel alloys
- Customer focus through strong delivery performance and distribution network
- Downstream expansion in high-profit growth markets

Automotive

- Focus more on consolidation, especially restructuring of North American activities
- Strengthen global market position for competitive products
- Screening future growth opportunities: business in Asia/with Asian OEMs

Technologies

- Strengthen 3 highly profitable business units and expansion of service business
- Focus on activities with clear growth potential
- Sustainable value creation and generation of cash flow

Elevator

- Continuing growth through further acquisitions
- Increasing market share globally and locally, especially Asia and Eastern Europe
- Developing and introducing innovative products and focus on modernization business

Services

- Growth through integrated services to further dampen volatility of business
- Expansion through organic growth and acquisitions, especially Eastern Europe and North America



Planned Slab Plant in Brazil Creates Competitive Advantages

Location

- Sepetiba, Brazil
- Link to iron ore logistics from Minas Gerais (CVRD South System ore mines)
- Rail connection and own dock

Plant configuration



Startup

Production of first slab beginning of 2009

Low-cost slab sourcing as ideal basis for further processing in North America

Competitive advantages

- Secured high-quality iron ore supply
- Location advantages
- Modern and efficient technology and processes
- Optimal logistic setting

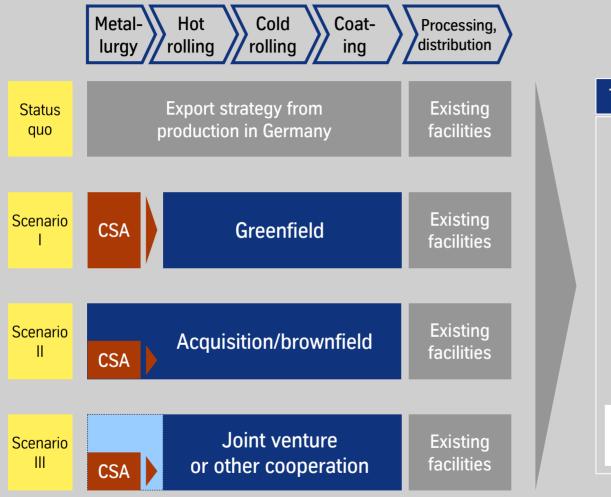
Outstanding cost position





^{*} investment by partner

Downstream Strategy for North America Based on Three Scenarios



Targeted market segments

- Auto (top priority)
- Appliances
- Packaging
- Machinery

High-value added flat steel products





Objective: Profitable Growth Across all Businesses

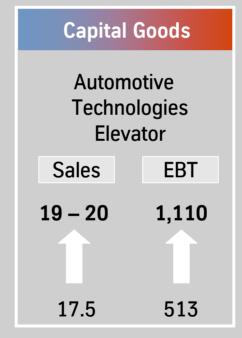
ThyssenKrupp AG

Sales: up to €50 billion EBT: €2 billion

Product-oriented businesses
Sales: ~ €30 billion

Service-oriented businesses
Sales: ~ €20 billion







* sales in €bn, EBT in €m





Innovations Pave the Way to Success

Technologies

ThyssenKrupp Innovation Award 2006 (1st)

Air-independent propulsion system for submarines



- Air-independent propulsion through specific adaptation of the fuel cell technology
- Greater underwater endurance and range with no impact on signature
- A total of 20 fuel cell-powered submarines have been sold on the world market to date

Stainless



ThyssenKrupp Innovation Award

2006 (3rd)

Silver Ice® UV - the antifingerprint formula



- Newly designed UV-cured coating for stainless steel surfaces providing protection from fingerprints
- High resistance to scratches and chemicals, good formability and easy to clean
- Applications: e.g. high-quality kitchen appliances, building and elevator paneling

Automotive

Adaptive linear crash systems

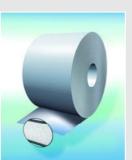


ThyssenKrupp Innovation Award 2006 (2nd)

- Steering column crash system with energy-absorbing element based on electronically controlled intelligent materials
- Maximum safety for the person behind the wheel regardless of weight, seat position, etc.
- Currently still in the development phase with great potential (market trend "occupant protection")

Steel

TriBond®



- Functional steel composite material with tailored properties (3-layer hot strip)
- Combination of properties such as wear resistance and ductility
- Application-specific layer materials and order simplify customer processing and realize improved end product properties





Investment Conclusion

- Strong commitment to sustainable profit generation and value enhancement throughout business cycles
- Value creation for shareholders not only by profitable growth initiatives, but also by stable and sustainable dividend payment
- Continuation of systematic value management by concentrating only on high-performance business areas and active portfolio management
- Further expansion of service orientation as well as fostering technological and innovative capabilities



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Financial Calendar 2006/2007

 October 25, 2006 to November 30, 2006 	Quiet Period
 December 1, 2006 	Annual Press Conference Analysts' and Investors' Meeting (Essen, Germany)
 January 19, 2007 	Annual General Meeting (Bochum, Germany)
 January 24, 2007 to February 12, 2007 	Quiet Period
 February 13, 2007 	Interim Report 1st quarter 2006/2007 (Oct to Dec) Conference call with analysts and investors



Financial Calendar 2007

 April 24, 2007 to May 10, 2007 	Quiet Period
o May 11, 2007	Interim Report 2nd quarter 2006/2007 (Jan to Mar)
May 15, 2007	Analysts' and Investors' Meeting (London, UK)
 July 24, 2007 to August 9, 2007 	Quiet Period
 August 10, 2007 	Interim Report 3rd quarter 2006/2007 (Apr to Jun) Conference call with analysts and investors



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Disclaimer

In this presentation all figures are prepared in accordance with IFRS. Moreover the figures in the income statement refer to continuing operations unless otherwise stated.

Due to the conversion process figures included here should be seen as provisional as the IASB may still enact provisions that could be applied retroactively. The audit of the restated figures will be in conjunction with the audit of the full financial statements under IFRS for the fiscal year ending September 30, 2006.

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